Academic Medical Centeres

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Academic Medical Centers Organization and fund flow

System Organization:

- University-based
- University Affiliate
- Community-based

Functional Units:

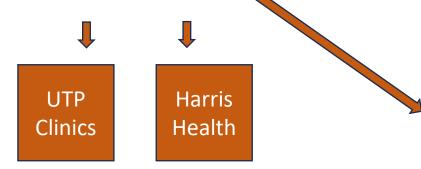
- Departments
- Centers
- Service Lines
- Institutes

UTHealth McGovern Medical School and TIRR Memorial Hermann

University of Texas Health Science Center

McGovern Medical School

• Clinical: UT Physicians



- Research
 - Office of Research (medical school level)
 - PM&R Research: NeuroRecoverv Research Center at TIRR



TIRR Memorial Hermann

Physician Groups



- Research
 - Clinical Innovation & Research Institute (system level)

TIRR Memorial Hermann Research Center)



UPMC-University of Pittsburgh Relationship

UPMC Board of Directors



Leslie C. Davis
President and CEO

International Services

Insurance Services

Enterprise Services

Health Services

University of Pittsburgh Physician Services

Community Practices

Administrative Functions

Joint Board Appointments

Thriving exchange of clinical and educational expertise

University of Pittsburgh Board of Trustees



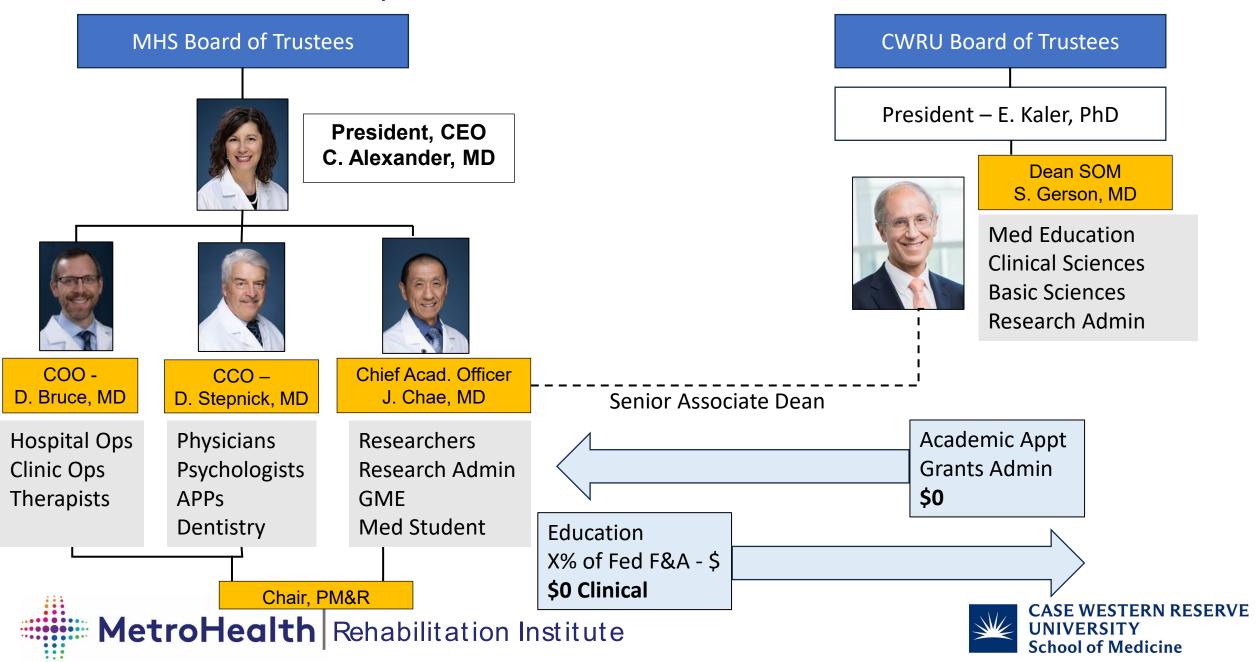
Joan T.A. Gabel University Chancellor



Anantha Shekhar, MD, PhD
Senior Vice Chancellor,
Health Sciences
Dean, School of Medicine



MetroHealth System – Case Western Reserve U. SOM



COMMUNITY COLLABORATION MODELS

- Models are variable
- Community based
- Partnerships between organizations



From the Participants

I am working on understanding revenue sources here (the sources of revenue for the department, what goes to the hospital instead, etc.) as well as where expenses come from (who pays physician salaries, for therapists, for psychology or recreational therapists who are not part of the Medicare required services for acute rehab, etc.). Here there's about 3-4 offices involved in calculating our compensation from RVUs, so I imagine there are just as many calculations regarding revenue. But I don't have a background in this much at all. I'm not sure how much of this would vary between institutions, but that's my most recent big-picture question.

From the Participants

There have been recent changes in federal government policies such as indirect funds for NIH grants and discussion of a shift in tax status of endowments. These developments have clear implications for academic medical center funding and appear to be impacting strategic planning.

- 1.Do you expect these factors to drive more academic medical centers toward the "Corporate" alignment discussed in the reading? Are there other shortand long-term changes you expect?
- 2. How can academic medical centers and faculty members best continue with their academic missions if there is an increase in financial strain?